

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

Inverclyde Integration Joint Board
Monday 12 May 2025 at 2pm

PRESENT:

Voting Members:

David Gould (Chair)	Greater Glasgow and Clyde NHS Board
Councillor Francesca Brennan (Vice Chair)	Inverclyde Council
Councillor Colin Jackson	Inverclyde Council
Councillor Lynne Quinn	Inverclyde Council
Councillor Sandra Reynolds	Inverclyde Council
Dr Rebecca Metcalfe	Greater Glasgow and Clyde NHS Board
Dr Paul Ryan	Greater Glasgow and Clyde NHS Board
Karen Turner	Greater Glasgow and Clyde NHS Board

Non-Voting Professional Advisory Members:

Katrina Phillips	Interim Chief Officer, Inverclyde Health & Social Care Partnership
Jonathan Hinds	Chief Social Work Officer, Inverclyde Health & Social Care Partnership

Non-Voting Stakeholder Representative Members:

Veronica Ramussen	On behalf of Gemma Eardley, Staff Representative, Inverclyde Health & Social Care Partnership
Ciorstaidh Reichle	Staff Representative, NHS Board
Charlene Elliott	Third Sector Representative, CVS Inverclyde
Heather Davis	Carer's Representative

Also present:

Vicky Pollock	Legal Services Manager, Inverclyde Council
Alan Best	Interim Head of Health & Community Care, Inverclyde Health & Social Care Partnership
Margaret McIntyre	Head of Children & Families and Criminal Justice Services, Inverclyde Health & Social Care Partnership
Maxine Ward	Head of Addiction and Homelessness Services, Inverclyde Health & Social Care Partnership
Arlene Mailey	Service Manager, Quality & Development Service, Inverclyde Health & Social Care Partnership
Angela Rainey	Service Manager, Support Services, Inverclyde Health & Social Care Partnership
Scott Bryan	Service Manager, Planning Performance & Equalities, Inverclyde Health & Social Care Partnership
Diane Sweeney	Senior Committee Officer, Inverclyde Council
Lindsay Carrick	Senior Committee Officer, Inverclyde Council
Karen MacVey	Members' & Committee Services Team Leader, Inverclyde Council
PJ Coulter	Corporate Communications, Inverclyde Council
Karen Haldane	Executive Officer, Your Voice, Inverclyde Community Care Forum (public business only)

Chair: David Gould presided.

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

The meeting was held at the Municipal Buildings, Greenock with Councillor Jackson, Councillor Quinn, Councillor Reynolds, Dr Metcalfe, Mr Hinds, Ms Eardley and Ms Elliott attending remotely.

31 Apologies, Substitutions and Declarations of Interest 31

Apologies for absence were intimated on behalf of:

Craig Given	Chief Finance Officer, Inverclyde Health & Social Care Partnership
Gemma Eardley	Staff Representative, Inverclyde Health & Social Care Partnership (with Veronica Rasmussen substituting)
Laura Moore	Chief Nurse, Greater Glasgow & Clyde NHS
Dr Hector MacDonald	Clinical Director, Inverclyde Health & Social Care Partnership
Stevie McLachlan	Inverclyde Housing Association Representative, River Clyde Homes
Donald McQuade	Service User Representative Proxy Member, Inverclyde Health & Social Care Partnership Advisory Group

No declarations of interest were intimated, but certain connections were intimated for the purposes of transparency as follows:

Agenda Item 7 (Inverclyde ADP Strategy 2024 – 2029) – Councillor Brennan

32 Minute of Meeting of Inverclyde Integration Joint Board of 24 March 2025 32

There was submitted the Minute of the Inverclyde Integration Joint Board of 24 March 2025. The Minute was presented by the Chair and checked for fact, omission, accuracy and clarity.

Decided: that the Minute be agreed.

33 Non-Voting Membership of the Integration Joint Board and Integration Joint Board Audit Committee 33

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership (1) advising the Board of a change in its non-voting membership following the retirement of Diana McCrone, (2) seeking agreement to appoint Ciorstaidh Reichle as the NHS Board staff non-voting member, and (3) seeking agreement to appoint Ciorstaidh Reichle as a non-voting member of the Integration Joint Board Audit Committee. The report was presented by Ms Pollock.

Decided:

(1) that the appointment of Ciorstaidh Reichle as NHS Board staff representative non-voting member of the Inverclyde Integration Board be agreed; and

(3) that the appointment of Ciorstaidh Reichle as a non-voting member of the Integration Board Audit Committee be agreed.

34 Financial Monitoring Report 2024/25 Period 11 34

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership advising the Board of the projected financial outturn for the year as at 28 February 2025. The report was presented by Ms Phillips.

Ms Phillips responded to comments and questions concerning (1) budget pressures within the Children & Families Service, (2) the development of proposals to promote fostering within Inverclyde, thus reducing the requirement for external placements, with

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

a commitment made to bring a report on this matter to the next meeting, (3) the use of locums within mental health services, and (4) the potential impact of the recent announcement by the Westminster Government on changes to the overseas recruitment of care workers.

Decided:

- (1) that the Board note (a) the current Period 11 forecast position for 2024/25 as detailed in the report and appendices 1-3, and (b) the assumption that this will be transferred to the reserves held;
- (2) that (a) the proposed budget realignments and virement, as detailed in appendix 4 to the report, be approved, and (b) that officers be authorised to issue revised Directions to Inverclyde Council and/or Greater Glasgow & Clyde Health Board as required on the basis of the revised figures detailed in appendix 5 to the report;
- (3) that the specific Earmarking proposed in section 4 of the report, and summarised at paragraph 7.2 as severance costs of £484,000 and client commitments pressures of £214,000, be approved;
- (4) that the current capital position, as detailed at appendix 7 to the report, be noted;
- (5) that the current Earmarked Reserves position, as detailed at appendix 8 to the report, be noted;
- (6) that the key assumptions within the forecasts, as detailed at paragraph 9.4 of the report, be noted; and
- (7) that it be remitted to officers to bring an update report to the next meeting on fostering fees and the measures being taken to promote fostering within Inverclyde.

35 Rolling Action List 35

There was submitted a Rolling Action List of items arising from previous decisions of the IJJB. The List was presented by Ms Phillips.

Decided: that the Rolling Action List be noted.

36 HSCP Communication and Engagement Strategy 2025-2027 36

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership (1) presenting the updated HSCP Communication and Engagement Strategy 2025-2027 for approval, and (2) advising of the reinstatement of the HSCP Communication and Engagement Group who will manage the Strategy as a live document. The report was presented by Ms Rainey.

Ms Rainey responded to a question concerning the success of local engagement and the Chair commented favourably on the level of detail contained within the report.

Decided:

- (1) that the establishment and role of the HSCP Communication and Engagement Group be noted; and
- (2) that the HSCP Communication and Engagement Strategy 2025-2027 be approved.

37 Inverclyde ADP Strategy 2024-2029 37

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership presenting the Inverclyde Alcohol and Drug Partnership Strategy 2024-2029 for noting. The report was presented by Ms Ward.

Councillor Brennan declared a connection in this item as a member of the Alcohol and Drug Partnership. She also formed the view that the nature of her interest and of the item of business did not preclude her continued presence at the meeting or her participation in the decision-making process and was declaring for transparency.

During discussion on this item it was (1) noted and agreed that the report should have

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

been marked and worded appropriately 'for decision', and not 'for noting', and (2) agreed that members were content to make a decision at the meeting rather than continue to a future meeting.

Ms Ward and Ms Phillips responded to comments and questions concerning (1) measuring outcomes, (2) prevention strategies, particularly within early years and schools, with a commitment made to review 'prevention' within the ADP Strategy document to accurately reflect current practices and update the Board on this matter, and (3) the governance structures and functions of the Alcohol and Drug Partnership (ADP) and the Alcohol and Drug Recovery Services (ADRS) within the HSCP, with a commitment made to bring a report on this matter to the next meeting. The Board also requested that officers arrange a Development Session on the ADP Strategy and the matters discussed.

Decided:

(1) that the Inverclyde Alcohol and Drug Partnership Strategy 2024-2029 be approved, and

(2) that it be remitted to officers to (a) arrange a Development Session on the Strategy, (b) review 'prevention' within the ADP Strategy document to accurately reflect current practices, (c) submit update reports on the Strategy to future meetings of the Board on a semi-regular basis, and (d) submit a report on the governance structures and functions of the ADP and ADRS to a future meeting.

38 Locality Planning Groups – Development Update

38

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership providing an update on the status and progress of HSCP Locality Planning Groups. The report was presented by Mr Bryan.

Mr Bryan responded to questions concerning the success of local engagement.

Decided: that the contents of the report be noted.

39 Strategic Partnership Plan – 6 Monthly Progress Update

39

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership advising on progress in the first six months of the implementation of the Strategic Partnership Plan 'People and Partnerships: Making a Difference: 2024-2027'. The report was presented by Mr Bryan.

Mr Bryan responded to a question concerning the only action not to have started yet "We will work with partner agencies to ensure families of people involved with offending are effectively supported", and committed to find out why and provide an update outwith the meeting.

Decided: that the contents of the report be noted.

40 HSCP Equality Outcomes Plan – 6 Monthly Progress Update

40

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership providing a six-monthly update on the implementation of the Equality Outcomes Plan. The report was presented by Mr Bryan.

Decided: that the contents of the report be noted.

41 Chief Officer's Report

41

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership providing an update on developments which are not the subject of reports on this agenda. The report was presented by Ms Phillips and provided updates on (1) delayed discharge, (2) Home from Home (Lens Project), (3) Housing Options and

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

Housing Advice Service (HOHAS) – Person Centred Support, and (4) Platinum Digital Telecare Implementation Awards.

Ms Phillips responded to comments and questions concerning (1) the achievements of Inverclyde in reducing delayed discharge figures, with a commitment made to provide national comparison figures in future reports, (2) the decommissioning of the Inverclyde Centre, with a commitment made provide update reports to future meetings when there were significant developments, (3) the success of the 'Home from Home' Lens Projects, with a commitment made to provide an update report on the progress of all Lens Projects to a future meeting.

Decided:

- (1) that the updates provided within the report be noted; and
- (2) that it be remitted to officers to (a) add national comparison figures for Delayed Discharge in future reports, (b) provide update reports on progress with the decommissioning of the Inverclyde Centre to future meetings when there were significant developments, and (c) provide an update report on the success of all the Lens projects to a future meeting.

42	Minutes of Meeting of Inverclyde Integration Joint Board Audit Committee of 9 September 2024 and 18 November 2024	42
-----------	--	-----------

There was submitted the Minutes of the Inverclyde Integration Joint Board Audit Committee of 9 September 2024 and 18 November 2024 for information and noting.

Referring to the Minute for 9 September 2024, Ms Phillips and Ms Ward responded to comments and questions concerning the impact of non-recurring and ringfenced funding on projects and staffing within Alcohol and Drug Recovery Services.

Decided: that the Minutes be noted.

It was agreed in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973 as amended, that the public and press be excluded from the meeting for the following items on the grounds that the business involved the likely disclosure of exempt information as defined in the respective paragraphs of Part I of Schedule 7(A) of the Act as are set out opposite each item.

Item	Paragraph(s)
-------------	---------------------

Appendix to the Minute of meeting of Inverclyde Integration Joint Board of 24 March 2025	5 & 9
--	-------

Governance of HSCP Commissioned External Organisations	6 & 9
--	-------

43	Appendix to the Minute of meeting of Inverclyde Integration Joint Board of 24 March 2025	43
-----------	---	-----------

There was submitted an Appendix to the Minute of the Inverclyde Integration Joint Board of 24 March 2025. The Appendix was presented by the Chair and checked for fact, omission, accuracy and clarity.

Decided: that the Appendix be agreed.

44	Governance of HSCP Commissioned External Organisations	44
-----------	---	-----------

There was submitted a report by the Chief Officer, Inverclyde Health & Social Care Partnership on matters relating to the HSCP Governance process for externally commissioned Social Care Services for the reporting period 1 February 2025 to 16 April 2025 The report was presented by Ms Mailey and provided updates on establishments

INVERCLYDE INTEGRATION JOINT BOARD – 12 MAY 2025

and services within Older People Services, Adult Services and Children's Services.

Decided:

- (1) that the governance report for the period 1 February 2025 to 16 April 2025 be noted; and
- (2) that members acknowledge that officers regard the control mechanisms in place through the governance meetings and managing poorly performing services guidance within the Contract Management Framework as sufficiently robust to ensure ongoing quality and safety and the fostering of a commissioning culture of continuous improvement.